# Comments of the Ministry of Petroleum and Natural Gas (MOPNG) on the queries raised by the Prospective Bidders in regard to the RFP for appointment of Asset Valuer for Disinvestment of HPCL

### 1. Clarification in respect of the queries raised by RBSL:

SI.	RFP	Clarification required	Opinion, if any	MOPNG's
No.	Reference			comments
1.1	Scope of Work (Clause: 1.2 & 3.1)	We understand the engagement is for Fixed Asset Valuation of the Assets of HPCL. We also understand that the Valuation of all Tangible Fixed Assets of HPCL on Standalone basis is an integral part of this exercise. However we want clarification on following:  1. Whether Equity Valuation of the Subsidiaries / Joint Ventures / Associate Companies of HPCL is to be carried out?  2. Whether Valuation of Tangible Fixed Assets of the Subsidiaries / Joint Ventures / Associate Companies of HPCL is to be carried out?	In our view the Equity Valuation of Subsidiaries / Joint Ventures should be covered under Asset Valuation exercise. However, Fixed Asset Valuation of Subsidiaries / Joint Ventures should NOT form a part of this exercise.	
1.2	Scope of Work (Clause: 1.2 & 3.1)	HPCL owns 14412 Retail Outlets (RO) and 231 CNG Facilities. Kindly clarify that whether the Valuer has to access Market Value of all these ROs by physical inspection of all the locations and local Market Survey? OR The Valuation of ROs based on the 'Circle Land Rates' (DLC Land Rates used for Stamp Duty Purpose) on a Desktop exercise will serve the purpose of this exercise?		The Valuer is expected to exercise prudence and devise an appropriate methodology that captures the asset value in a fair and diligent manner within the prescribed time frame.
1.3	Payment Terms (Clause 9.1 & 10)	Contradiction in the Payment Terms	Need to be corrected	In Para 9.1 of the RFP, the phrase "after successful and satisfactory closure of the transaction" is to be deleted.
1.4	Payment Terms (Clause 10)	90% of the fee to the selected Bidders shall be paid in Indian Rupees after successful	Milestone linked payment should be as under:	Para 10 in its entirety to be read as follows:

		completion of the aforesaid work and after handing over of	(1) 30% of the total fees within 3 working	Terms of Payment
		valuation report to the Government. Balance 10% of the fees shall be paid in Indian Rupees after the process of disinvestment has been completed. Given the size of the engagement, we request you to revise the payment terms more equitable and make it milestone based depending upon the progress of the work.	days from submission of Methodology Presentation.  (2) 30% of the total fees within 3 working days from presentation of the Draft Report (without Value)  (3) 30% of the total fees within 3 working days from handing over of Valuation Report to the Government.  (4) Balance 10% of the total fees shall be payable after the completion of the process	The payment of the fee to the selected bidder shall be made as under:  a. 10% of the fee to be paid after the submission of Inception Report.  b. 30% of the fee to be paid after the submission of Draft Report.  c. 50% of the fee to be paid after the acceptance of Final Report by the Government.  d. 10% of the fee to be paid after the process of disinvestment has been completed.
1.5	Payment Terms (Clause 10)	What if Government decides to call off the process abruptly wherein the consultant might have achieved substantial progress in terms of execution of the assignment and incurred substantial HR & other incidental costs.	There should be a clause for 'Drop Dead Fees' linked with time duration / progress of the engagement: (i) No fees if the process is called off within 2 week from the appointment of the consultant. (ii) 30% of the total fees to be paid if the process is to be discontinued after 2 weeks but within 4 weeks from the appointment of the consultant.	Same as given in case of SI. No 1.4.

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				(iii) 60% of the total fees to be paid if the process is discontinued after 4 weeks but within 6 weeks from the	
				appointment of the consultant.  (iv) 90% of the total	
				fees to be paid if the	
				process is to be discontinued after 6	
				weeks from the	
				appointment of the consultant.	
1	L.6	Bid	Request to extend time for		Bid closing date
		Submission	submission of the proposal by 3-		and time has
		Time	4 working days		been extended till
		(Clause 7.2)			17.8.2017 at
					15:00 hours.

## 2. Clarification in respect of the queries raised by Adroit Technical Services Private Limited:

Sl. No.	RFP	Clarification required	Opinion if any	MOPNG's
	Reference			comments
2.1	Para 4.1 (ii)	As per RFP, there is a criteria for selection of bidders which specifies that a single valuation amounting to INR 5,000 Crore should have been carried out.	We would request you to please change this amount to around 2,500 Crores since the above mentioned could restrict the number of participants in this bid.	No further clarification.
2.2	Para 1.2, 3.1 and 12 of the RFP	As we understand, there are approximately 14,000 retail outlets apart from 1,000 assets which need to be evaluated. Since, the timelines for such asset valuations are approximately 50 to 60 days, this may not be feasible for any participant to go to every location and do the valuation (as we do not sublet the assignment).	We would request you to either select some important locations to be visited mandatorily and rest to be evaluated as desktop valuations. Alternatively, timelines can be extended to 3 months (if possible).	The Valuer is expected to exercise prudence and devise an appropriate methodology that captures the asset value in a fair and diligent manner within the prescribed time frame.

# 3. Clarification in respect of the queries raised by Ernst and Young LLP:

SI	RFP	Clarification required	Opinion if any	MOPNG's
No.	Reference			comments
3.1	Section	Please confirm the exact name		Balance sheet of
	3.1.a, page	and number of locations to be		HPCL which
	- 4 of 36	covered in the valuation		contains the
		exercise.		schedule of fixed
		It would be very helpful if		assets for 2015-
		Company can provide the		16 is available in
		Valuer, a list of assets to be		public domain.
		covered in the scope at each		Further,
		location along with approximate		statement of
		land area and approximate built		assets and
		up area of buildings etc.		liabilities as on
		Please make available latest		31.3.2017 are
		schedule of fixed assets as per		already available
		last audited accounts of the		on HPCL website.
		Company to help us to assess		
		the volume of work realistically		
3.2	Section 1.2	Kindly confirm whether the		The Asset Valuer
	- 2 of 36	Valuer has to carry asset		is required to
		valuation of the companies		carry out a
		wherein HPCL hold stake? If yes,		diligent and fair
		kindly let us know who will		valuation of HPCL
		provide the Valuer a list of		for the limited
		assets to be covered in the		purpose of its
		scope at each location along		disinvestment
		with approximate land area and		with continuance
		approximate built up area of		of all of its
		buildings etc. It would be very		existing business
		helpful if we can be availed		operations
		Company wise lists of assets to		including its
		be covered in the scope.		subsidiaries and
				Joint Ventures.
3.3	Section	Please let us understand about		The Valuer is
	3.1.b, page	the expectations on 'due		expected to
	- 4 of 36	diligence'. Does it require the		exercise
		valuer to take any physical		prudence and
		inventory and record detailed		devise an
		specifications of assets and		appropriate
		technical due diligence of		methodology that
		location, site plans and plant &		captures the
		machinery etc.?		asset value in a
		Further, kindly elaborate and		fair and diligent
		explain in details on expectation		manner within
		of the scope of due diligence of		the prescribed
		regulatory approvals and review		time frame.
		of physical encumbrances.		

3.4	Section	Kindly let us know if is there any	The Bidders are
3.4		Kindly let us know if is there any	
	3.1.i, page -	specific reasons for issuance of	required to
	6 of 36	draft report without valuation	complete the
		figures by the Valuer initially.	aforesaid
			services/work in
		Kindly let us know the timeline	all respects and
		for issuing final report after	submit its
		submission of draft reports (with	Valuation Report
		and without values)?	within a period of
			50 days from the
			date of issue of
			appointment
			letter.
3.5	Section 12,	Timeline of 50 days appears to	The Valuer is
	page - 16 of	be too short. Is there any scope	expected to
	36	to extend the same further?	exercise
			prudence and
			devise an
			appropriate
			methodology that
			captures the
			asset value in a
			fair and diligent
			manner within
			the prescribed
			time frame.
3.6	Section 4.1,	Based on our understanding of	Para 4.1 (i) in its
	page - 9 of	the eligibility criteria given in	entirety to be
	36	this section, we also understand	read as follows:
		that memberships of the other	
		government recognized	"Interested
		professional institutions like the	parties should be
		Practicing Valuer Association of	having experience
		India (PVAI) and the Institution	σ.
		of Surveyors (India) as well as	of at least 5 years
		internationally reputed and	for providing
		recognized professional bodies	similar Asset
		such as Royal Institute of	Valuation
		Chartered Surveyors (RICS),	services. In case
		American Society for Appraisers	of a Partnership
		(ASA) and Appraisal Institute will	firm or a Limited
		also be considered as valid	
		Eligibility criteria apart from the	Liability
		criteria given here in the RFP.	Partnership or a
		We understand from the Page	company, a
		No 9 of Handbook of Indian	Partner or a
		Banking Association (IBA) that	Designated
		memberships of	•
		aforementioned national and	Partner or a
		international professional bodies	Director/
1	1	i international professional boules	

	1	aball by secretarial for		B.4
		shall be considered for		Managing
		empanelment of Valuers by		Director/Whole-
		banks / HFIs in India.		time Director/
				regular full time
				employee of
				entity company
				who is assigned
				this assignment,
				should be a
				Valuer registered
				with the Income
				Tax Department
				or RBI or Public
				Sector Banks or
				Institution of
		We further assume that		Valuers."
		memberships of above		
		professional bodies held by the		
		other senior member of the		
		Valuation firm such as Associate		
		Vice President with relevant 20		
		years of experience shall also be		
		taken in to the consideration		
		apart from the eligibility criteria		
		of the Partner or Designated		
		Partner or a Director / Managing		
		Director / Whole-time Director		
		of the firm at the time of		
		evaluation of technical bid.		
3.7	Section 10,	Stage-wise payment schedule	We would kindly	Para 10 in its
	page - 15 of	may be of great help in view of	request the	entirety to be
	36	mobilisation of large number of	Government to relax	read as follows:
		experts for 2 months and	the payment terms	Terms of
		expenditure pertaining to the	and allow us to link	Payment
		same. Kindly confirm if Valuer	our invoices / billing	•
		can split his fixed fees and can	with engagement	The payment of
		link the invoices / billing with the	milestones and our	the fee to the
		scheduled engagement	deliverables as we	selected bidder
		milestones and deliverables.	normally bill our	shall be made as
			Clients as per the	under:
			following payment	a. 10% of the
			schedule - 10% of	fee to be paid
			total fees as advance	after the
			payment on	submission of
			commencement of	Inception
			the engagement, 20%	Report.
			of total fess on	b. 30% of the
			completion of site	fee to be paid
•	•	1	visits, 50% of total	after the

			fees on submission of draft report and remaining 20% of total fees on submission of the final report.	submission of Draft Report. c. 50% of the fee to be paid after the acceptance of Final Report by the Government. d. 10% of the fee to be paid after the process of disinvestment has been completed.
3.8	Section 3.2 (iv), page - 7&8 of 36	Please let us understand why market value and recommended value – two different terms for value have been used and need to be indicated in the report.  Does the Valuer require to do asset wise condition assessment and to estimate additional cost required for repairs & rennovations? Kindly let us know the objective and end use of estimate of cost of repairs and renovations by the company.  Whether other assets including projects under construction can be valued at its historical cost, being the recent investments.  Does the Valuer require to value the contracts / future supply etc?  Whether raw materials/ intermediate products/ finished products/ Chemicals/ Catalysts/ Stores and Spares in inventory/ Products in hand or in process be valued at its cost, assuming non availability of required data on this and also from materiality perspective. This apart, those item of assets may be very high in volume, but very less in impact of valuation. This would help the valuer to utilise given time more on valuable items like Land, Building, Plant &		No further clarification / details required.

		Machinery etc,.	
3.9	Section 12,	Please indicate, what kind of	No further
	page - 16 of	support is required from the	clarification /
	36	valuer? This would help us	details required.
		assess the extent of project	
		period and cost involved therein	
3.10	Section 3.4	Please explain the term 'some	No further
	- 8 of 36	service' to form our perception	clarification /
		about the extent of unwritten	details required.
		part of the ToR, which would be	
		mandatory.	

### 4. Clarification in respect of the queries raised by Subhash Shah and Asso. Arch. Pvt. Ltd.

SI.	RFP	Clarification required	Opinion if any	MOPNG's
No.	Reference			comments
4.1	Section 7.1	Please inform us whether the	We would further like	No further
	(i)(a)	Registered Architects require to	to inform you that as	clarification /
		submit Non-refundable fee of	per Council of	details required.
		Rs.50,000/- with the Bid to	Architecture Act, it is	
		enable us to proceed further in	not required to	
		this matter.	deposit any fee	
			against any tender.	